Missouri PE Deal Report 1H 2022

R.L. Hulett & Co.

Investment Bankers for the Middle Market





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This report provides an overview of private equity activity in the state of Missouri. Our report offers key marketplace trends and drivers as well as professional, high-level insights on the quantity, type, region, and industry of deals reported in the 1H of 2022 in Missouri. R.L. Hulett & Company uses data from Pitchbook for all accompanying charts. For more information, please contact Trevor Hulett at thulett@rlhulett.com.

Market Recap

- and "buy down" their entry multiples.
- bring new digital products & services to customers.
- owned platform companies.
- There were no reported valuation multiples available in 1H 2022.

• PE deal volume in Missouri slowed in 1H 2022 to 48 deals, down 48.4% from 93 in 2H 2021. Q2 volume was down 34.5% to 19 transactions from 29 in Q1 of 2022.

• Add-ons remained the largest type of transaction, accounting for 81.1% of total PE transactions. PE firms continue to use add-ons to scale platform investments

• The financial services sector increased as a percentage of total completed transactions to 14.6% deals in 1H 2022 from 8.9% in 2021. This increase is primarily driven by the increasingly competitive Fintech industry which aims to

• Corporate acquisitions were the most popular exit route in 1H 2022 for PE-

PE Transactions

Date	Company	Investor	Industry Code	Transaction Type	Transaction Detail	Deal Size (\$mm)	Implied EV/Revenue	Implied EV/EBITD A	City	Target Business Description
30-Jun-22	O6 Environmental	Warren Equity Partners	Environmental Services (B2B)	Buyout/LBO					Saint Louis	Provider of environmental remediation and hazardous waste management services.
28-Jun-22	Marine Concepts	Kanbrick	Other Consumer Durables	Buyout/LBO					Kaiser, MO	Designer and manufacturer of custom boat cover systems designed to reinvent the experience of covering a boat.
13-Jun-22	American Water Treatment	Nolan Capital	Environmental Services (B2B)	Buyout/LBO A	\dd-on				Saint Louis	Provider of water treatment equipment, chemicals, consultation and preventative maintenance services.
13-Jun-22	PayIt	Atlantic Merchant Capital Investors	Financial Software	PE Growth/ Expansion		29.9			Kansas City	Developer of a digital payment platform designed to bring speed and simplicity to the government payment processing experience.
19-May-22	Triad	Apple Roofing	Other Commercial Services	Buyout/LBO A	\dd-on				Blue Springs, MO	Provider of roofing and replacement services intended for residential and commercial insurance restoration.
11-May-22	Semco Plastic Company	Carlyle Credit Solutions BDC	Industrial Supplies and Parts	Buyout/LBO A	Add-on				Saint Louis	Provider of blow molding and large-tonnage injection molding services intended to serve a wide spectrum of industry types.
10-May-22	SureCam	CCA Financial	Other Commercial Products	PE Growth/ Expansion		11.5			Saint Louis	Provider of connected dash cameras and fleet management solutions for small and mid-sized businesses.
09-May-22	EKG Life Science Solutions	Imperial Capital Group	Laboratory Services (Healthcare)	Buyout/LBO A	Add-on				Saint Louis	Operator of an analytical laboratory intended to support medical device and pharmaceutical companies.
04-May-22	HYA Advisors	Genstar Capital	Asset Management	Buyout/LBO A	\dd-on				Springfield	Provider of financial planning and wealth management services intended to meet clients' investment and retirement requirements.
02-May-22	Quillt Media	Saltwater Capital	Media and Information Services	Buyout/LBO					Saint Louis	Operator of a digital media company designed to focus on online publishing.
29-Apr-22	Digestive Health Specialists	Texas Digestive Disease Consultants	Clinics/Outpatient Services	Buyout/LBO A	Add-on				Kansas City	Provider of healthcare services intended to serve patients with digestive problems.
25-Apr-22	Alscott Surety	Apax Partners	Other Financial Services	Buyout/LBO A	Add-on				Lee's Summit, MO	Provider of surety support services intended for the construction industry.
12-Apr-22	iOR Partners	C3 Capital	Other Healthcare Services	PE Growth/ Expansion					Kansas City	Provider of office-based surgery (OBS) services to the ophthalmology industry.
04-Apr-22	Flopak	Decowraps	Plastic Containers and Packaging	Buyout/LBO A	Add-on				Saint Louis	Operator of a packaging company intended to serve floral and potted industries.
04-Apr-22	Midwest Game Supply	Knutsson Holdings	Distributors/Wholesale	Buyout/LBO A	Add-on				Kearney	Provider of casino gaming products intended to be a one-stop-shop for casinos products.

PE Transactions

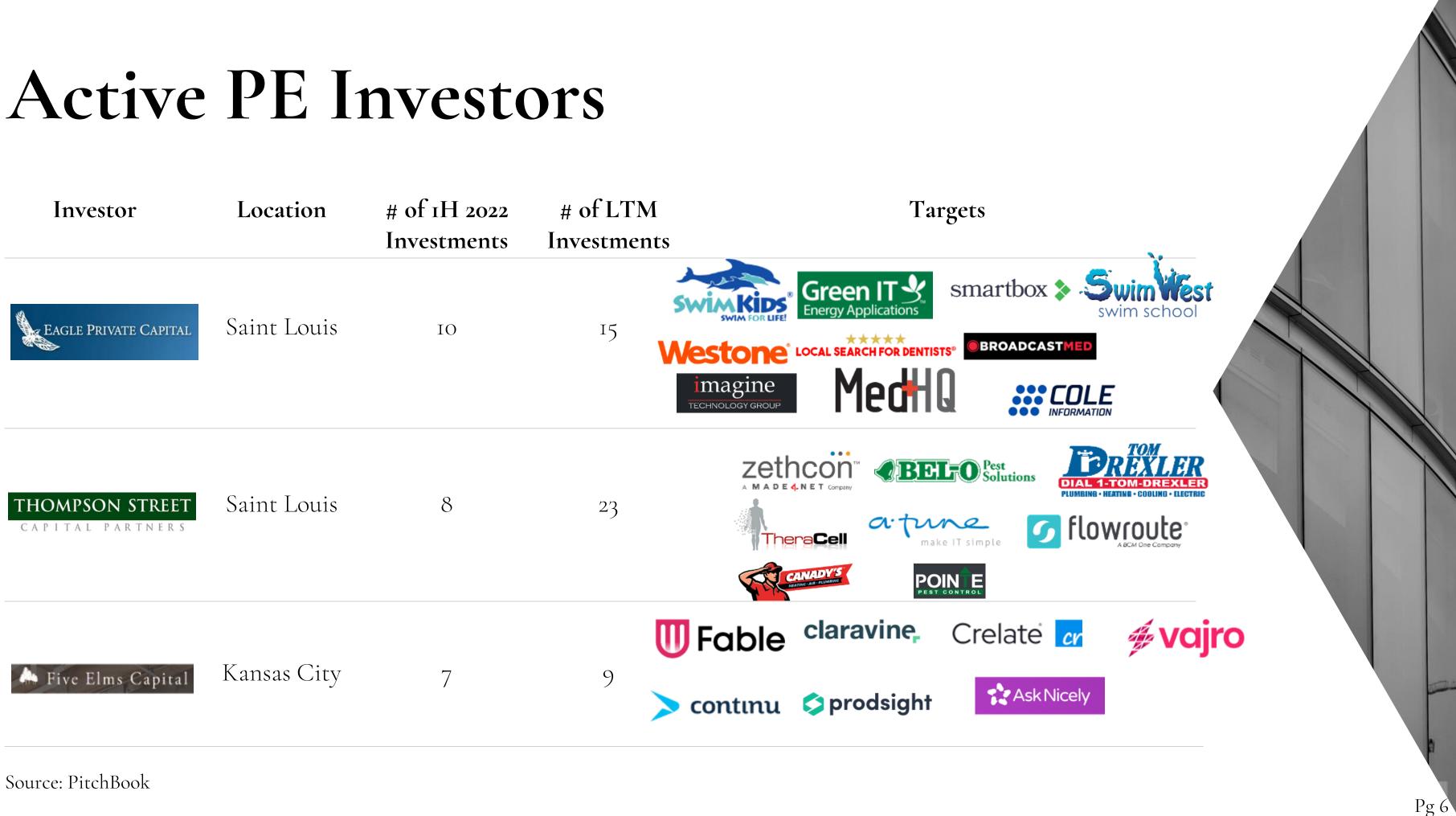
Date	Company	Investor	Industry Code	Transaction Type	Transaction Detail	n Deal Size (\$mm)	Implied EV/Revenue	Implied EV/EBITI A
31-Mar-22	Convergent Wealth Management	Genstar Capital	Asset Management	Buyout/LBO	Add-on			
31-Mar-22	Evolytics	Cobalt Ventures	IT Consulting and Outsourcing	Buyout/LBO	Add-on			
29-Mar-22	Aerofil Technology	Caisse de dépôt et placement du Québec	BPO/Outsource Services	Buyout/LBO	Secondary Buyout			
25-Mar-22	Benson Hill (NYS: BHIL)	Grosvenor Food & AgTech	Business/Productivity Software	PIPE		85.0		
24-Mar-22	Horseman Group	Allworth Financial	Other Financial Services	Buyout/LBO	Add-on			
23-Mar-22	Hope Hospice (Missouri)	Bristol Hospice	Clinics/Outpatient Services	Buyout/LBO	Add-on			
22-Mar-22	RKV Technologies	Egis Capital Partners	Government	Buyout/LBO	Add-on			
18-Mar-22	Mennemeyer Orthodontics	Shore Capital Partners	Clinics/Outpatient Services	Buyout/LBO	Add-on			
17-Mar-22	Apple Bus Company	EQT	Automotive	Buyout/LBO	Secondary Buyout			
11-Mar-22	A.B. May	Frontier Service Partners	Other Services (B2C Non- Financial)	Buyout/LBO	Add-on			
08-Mar-22	Employer Advantage	G&A Partners	Human Capital Services	Buyout/LBO	Add-on			
08-Mar-22	Penn Global Marketing	GIC	Multi-line Insurance	Buyout/LBO	Add-on			
02-Mar-22	Dubby's Attractions	Five Star Parks & Attractions	s Leisure Facilities	Buyout/LBO	Add-on			
01-Mar-22	FairVault	Cove Hill Partners	Business/Productivity Software	Buyout/LBO	Add-on			
28-Feb-22	TierPoint	Argo Infrastructure Partners	IT Consulting and Outsourcing	PE Growth/ Expansion		500.0		

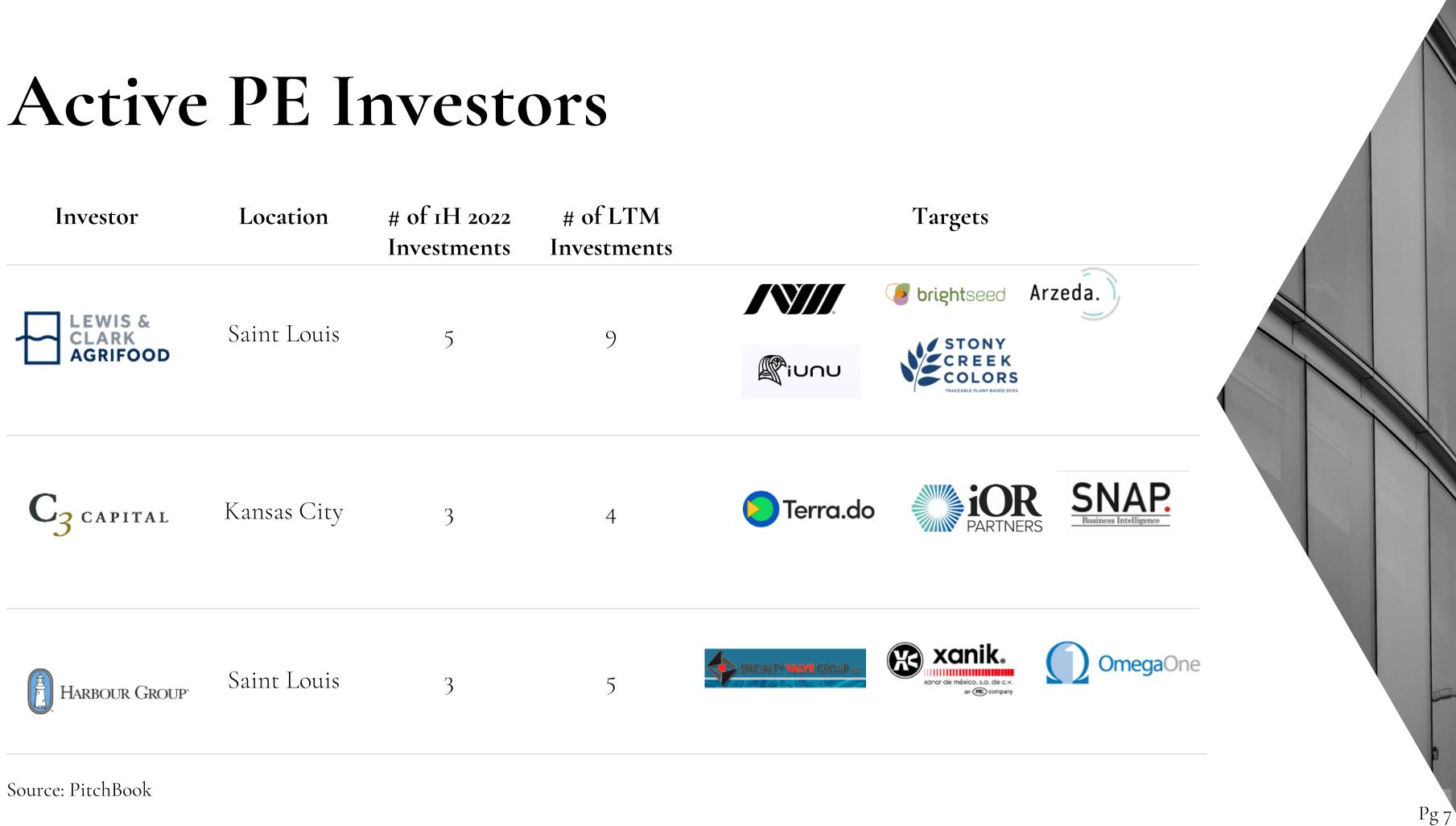
D	City	Target Business Description
	Chesterfield	Provider of financial services and investment advisory services intended to build wealth for the clients.
	Parkville, MO	Provider of digital analytics consulting services for customers in the financial services, tech and e-commerce industries.
	Sullivan, MO	Provider of aerosol and liquid contract packaging services.
	Saint Louis	Benson Hill Inc is a food technology company.
	Saint Louis	Provider of investment financial advisory services based in Saint Louis, Missouri.
	Saint Louis	Operator of hospice to care for those that are coping with a life- limiting illness.
	Jefferson City	Provider of managed services to businesses and governments.
	Troy, MO	Operator of Dental Clinic based in Troy, Missouri.
	Cleveland, MO	Provider of student and charter transportation services intended to offer clients smart routes and buses.
	Kansas City	Provider of heating, air conditioning, electrical, and plumbing services in Kansas City, Missouri.
	Joplin	Provider of human resource management services intended to eliminate clients' burden of administrative and compliance tasks.
	Town and Country	Operator of an insurance company with special emphasis on the senior market.
	Branson, MO	Operator of a family entertainment center intended for corporate team builders, sports teams and family reunions.
	O'Fallon	Developer of document management software intended to support the fair industry.
	Saint Louis	Provider of information technology infrastructure services based in Saint Louis. Missouri.

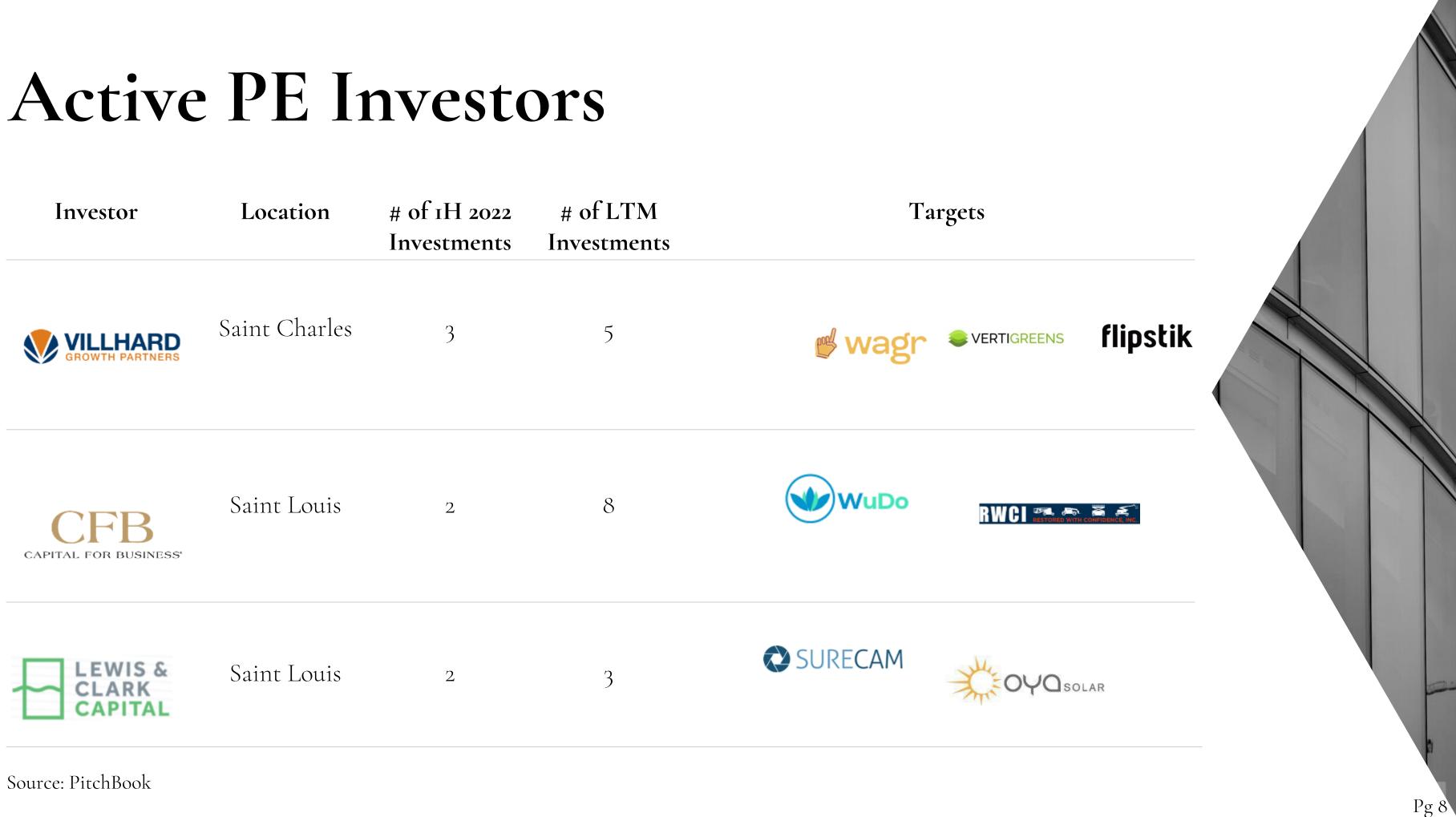
PE Transactions

	Date	Company	Investor	Industry Code	Transaction Type	Transaction Detail	Deal Size (\$mm)	Implied EV/Revenue	Implied EV/EBITI A
	25-Feb-22	Buckner's Heating and Cooling	gCobepa	Other Services (B2C Non- Financial)	Buyout/LBO		7.3		
	25-Feb-22	Faszold Service	Cobepa	Other Services (B2C Non- Financial)	Buyout/LBO	Add-on	13.0		
	22-Feb-22	J. Helbig & Company	GIC	Life and Health Insurance	Buyout/LBO	Add-on			
	22-Feb-22	The Buffalo Branch Wind Project	BluEarth Renewables	Buildings and Property	Buyout/LBO	Asset Acquisition			
	03-Feb-22	Osborn Insurance Group	Harvest Partners	Life and Health Insurance	Buyout/LBO	Add-on			
	01-Feb-22	Fiskars (North American Watering Business)	Centre Lane Partners	Other Commercial Products	Buyout/LBO	Corporate Divestiture			
	01-Feb-22	Raytown-Gregory Animal Health Center	Mission Veterinary Partners	Other Services (B2C Non- Financial)	Buyout/LBO	Add-on			
	31-Jan-22	The Track Family Fun Parks	Five Star Parks & Attractions	Leisure Facilities	Buyout/LBO	Add-on	26.0	261.9	
	31-Jan-22	Xtreme Racing Center	Five Star Parks & Attractions	Casinos and Gaming	Buyout/LBO	Add-on			
	18-Jan-22	Chemisphere	OpenGate Capital	Distributors/Wholesale	Buyout/LBO				
	18-Jan-22	Rise Baking Company	GMB Capital Partners	Buildings and Property	Buyout/LBO	Asset Acquisition			
	14-Jan-22	First Choice Facilities	Alpine Investors	Other Commercial Services	Buyout/LBO	Add-on			
	13-Jan-22	City Foundry STL	CliftonLarsonAllen	Buildings and Property	PE Growth/ Expansion		49.7		
	13-Jan-22	Integrated Payroll Services	Inova Payroll	Human Capital Services	Buyout/LBO	Add-on			
	05-Jan-22	Burleson Orthodontics and Pediatric Dentistry	Rock Dental Brands	Clinics/Outpatient Services	Buyout/LBO	Add-on			

ı D	City	Target Business Description
	Kansas City	Provider of heating and cooling services intended for residential and light commercial customers.
	O'Fallon	Operator of heating and cooling company located in O'Fallon, Missouri.
	Saint Louis	Provider of insurance services intended for federal employees.
	Dade County, MO	A 247 megawatts wind project in Dade County, Missouri.
	Springfield	Provider of field marketing services intended for Medicare, health and life insurance agents.
		Manufacturer of watering equipment intended for home, garden and outdoor use.
	Raytown, MO	Operator of an animal hospital intended to provide health care services to pets in Raytown and the surrounding communities.
	Branson, MO	Operator of vacation and recreational destination based in Branson, Missouri.
	Branson, MO	Operator of a racing kart center based in Branson, Missouri.
	Saint Louis	Distributor of chemical products intended for personal care, agriculture, food and beverage, and industrial markets.
	Mexico, MO	Operator of a manufacturing facility focused on specialty food ingredients.
	Washington	Provider of facilities and exterior services intended for logistics centers, hospitals and manufacturing sites.
	Saint Louis	Developer of mixed-used development project intended to transform an abandoned industrial site into a community.
	Saint Louis	Provider of payroll, human resources and benefits intended to serve small and medium-sized employers.
	Kansas City	Operator of dental clinics intended for good oral healthcare.







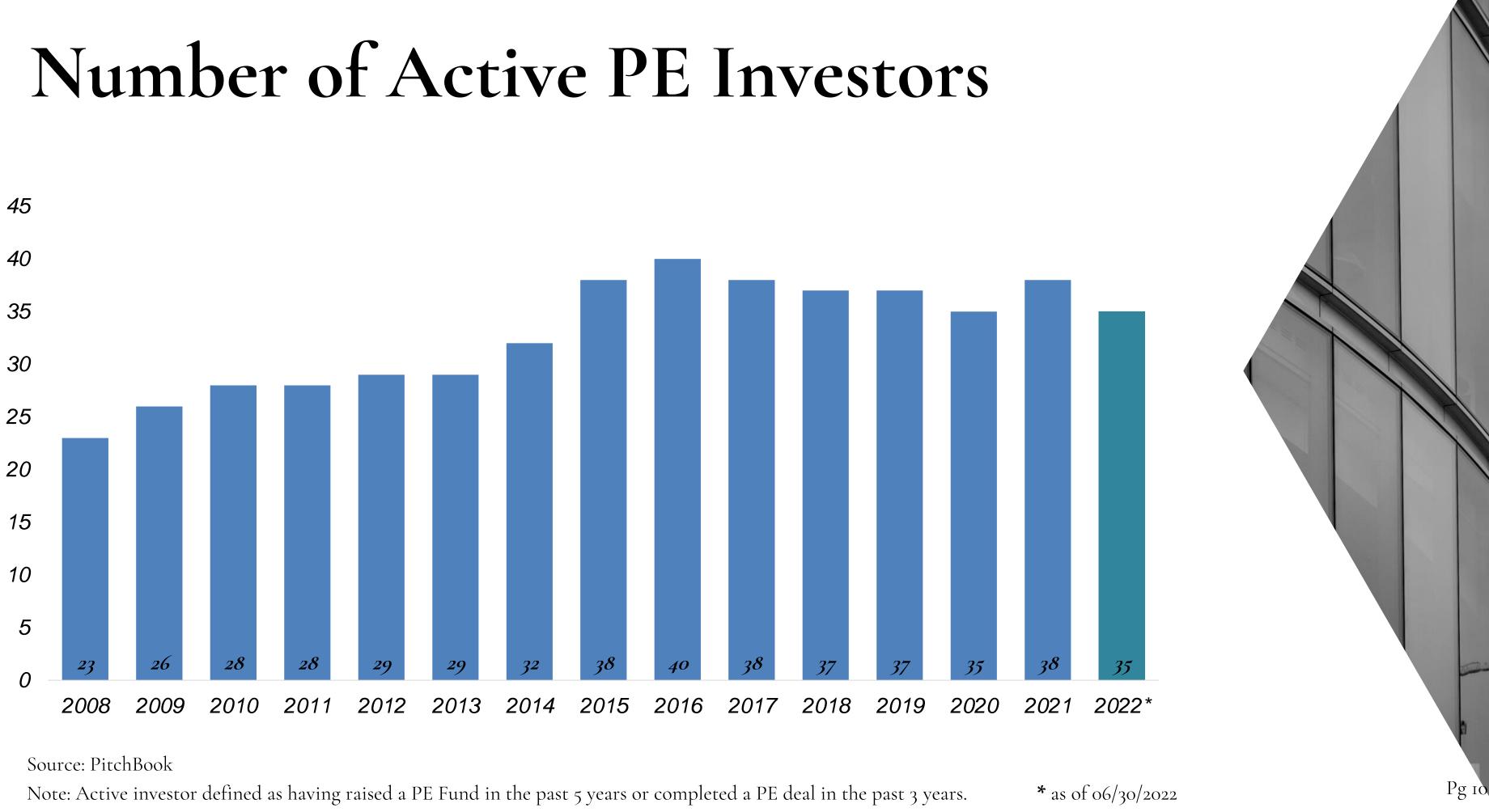
Active PE Investors



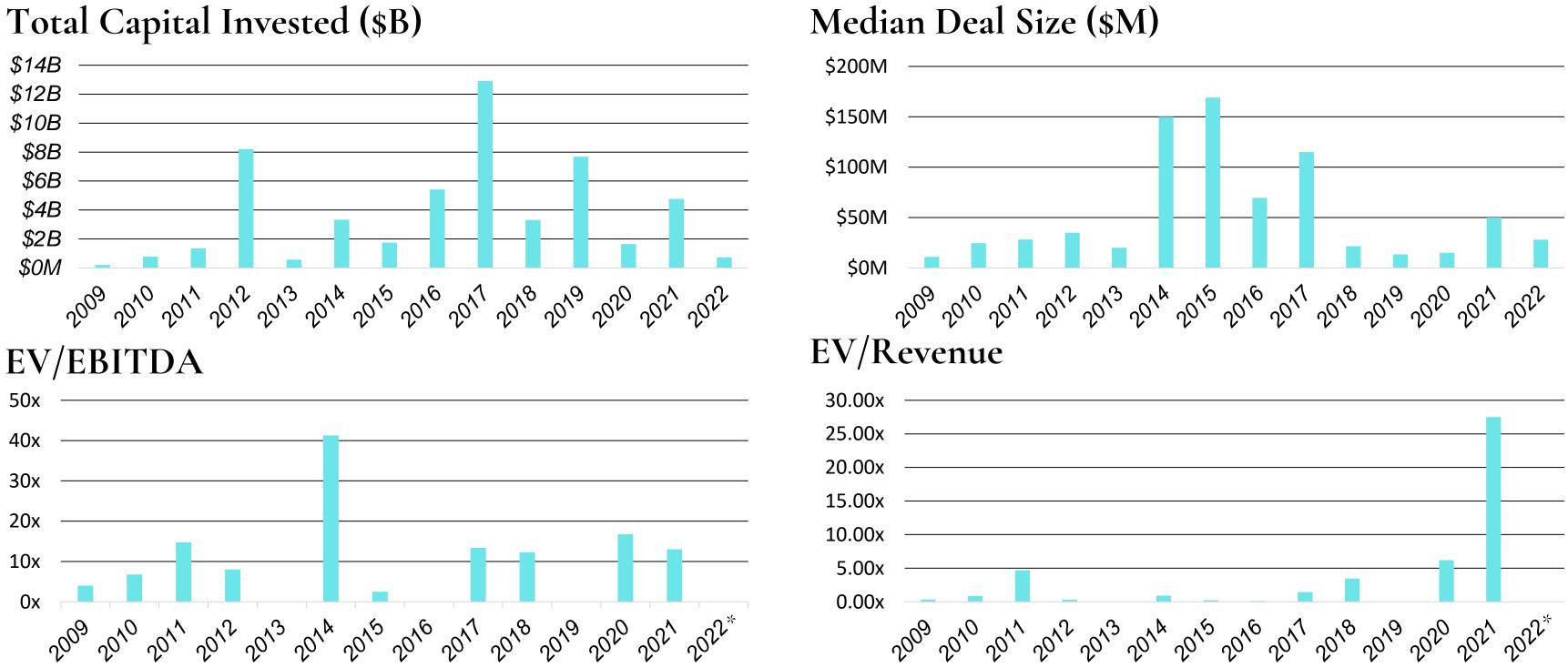
Source: PitchBook

Note: Active investor defined as having raised a PE Fund in the past 5 years or completed a PE deal in the past 3 years





Valuation Multiples



Source: PitchBook

^{*}No reported valuation metrics available for 2022

PE Deals Closed by Quarter

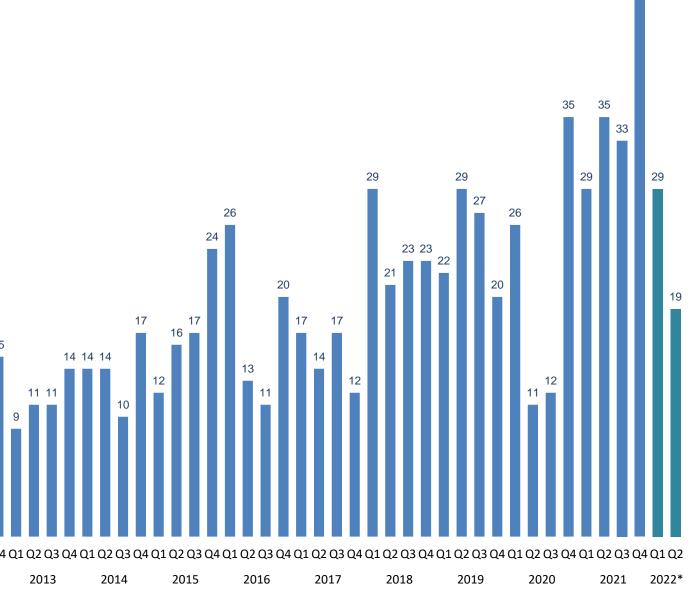
Declining Deal Activity

During 1H 2022, PE deal activity in the state of Missouri decreased 25.0% over the same period in the prior year from 64 deals to 48 and by 48.4% from 93 deals in 2H 2021.

Of the 48 deals in 1H 2022, the St. Louis area accounts for the largest share at 15 deals.

60 50 40 30 20 15 15 10 2009 2010 2011 2012

Source: PitchBook



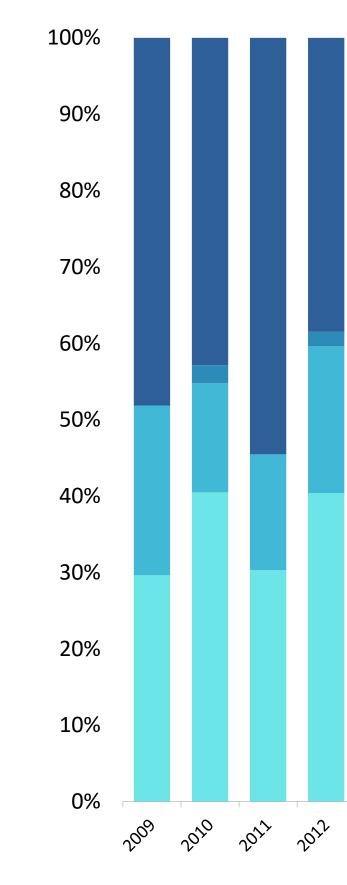
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PE Deals Closed by Type

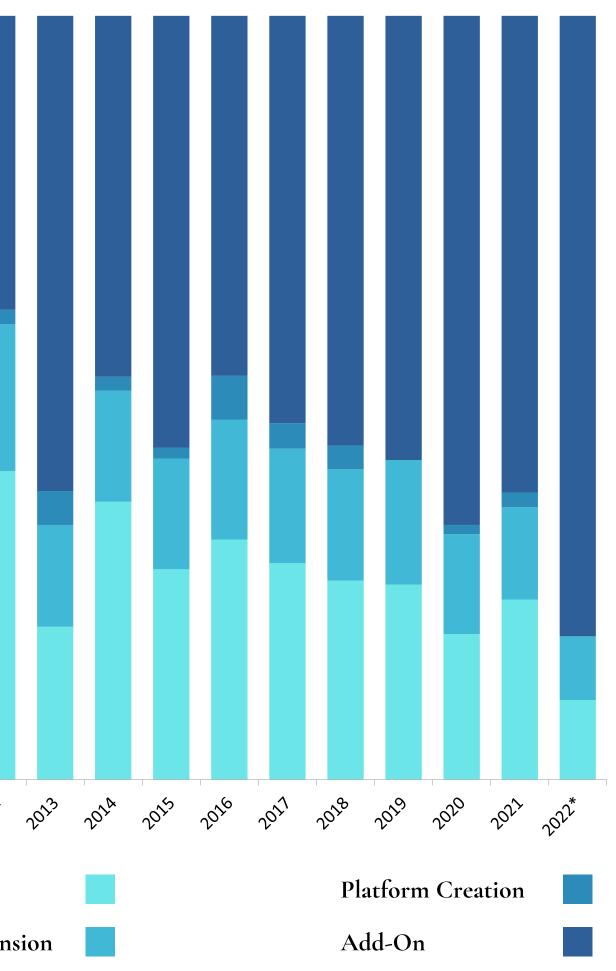
Consolidation & Add-ons

Since 2016, add-ons as a percentage of total transactions have generally been increasing from 47% to 81% of total deals.

For 1H 2022, we saw a continuation of this trend and we expect add-ons to remain a high percentage of PE transactions as PE firms continue to look to add-ons as a way to scale up their platform companies and "buy down" entry multiples.



Buyout/LBO PE Growth/Expansion

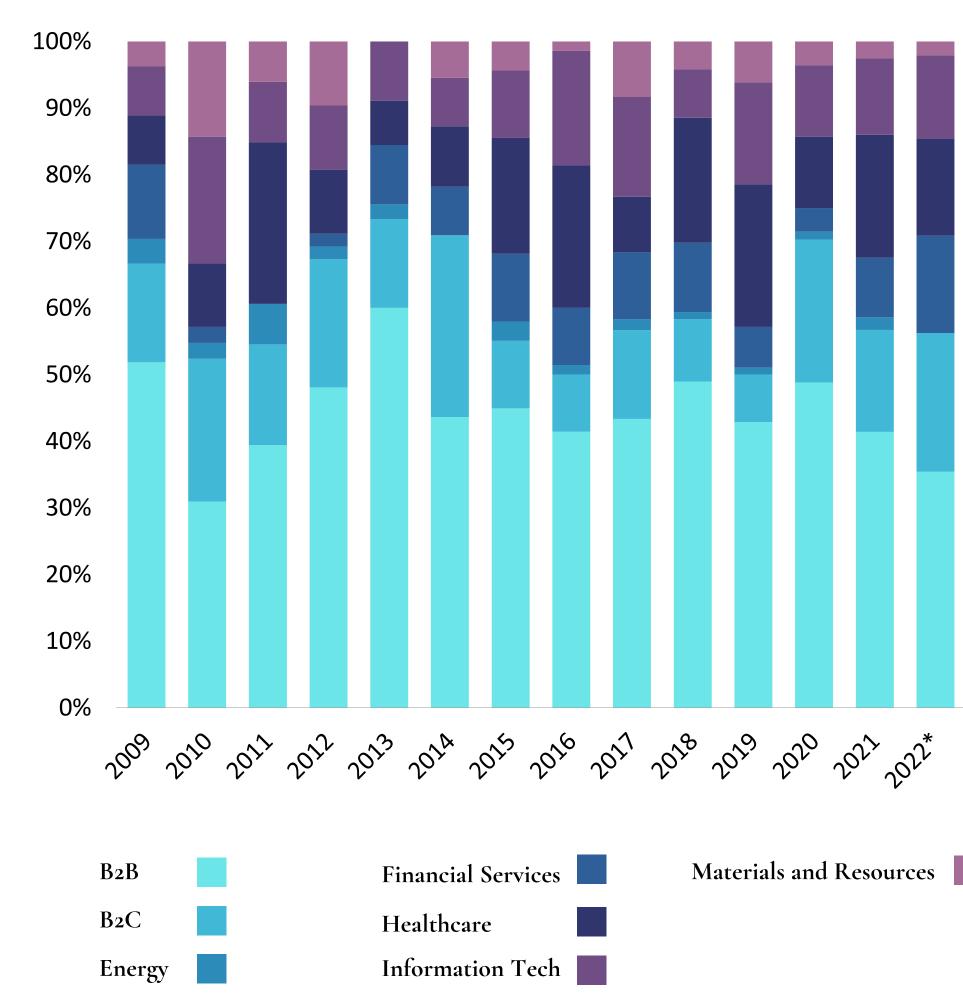


PE Deals Closed by Sector

Fintech Getting Attention

Historically, B₂B has been the most active sector of the Missouri PE Deal activity, generally representing more than 40% of the total deal volume.

In 1H 2022 we see a substantial drop in B2B as a % of total deals. In contrast, we saw the largest percentage increase in deal volume in the Financial Services sector. This increase is primarily driven by the increasingly competitive Fintech industry which aims to bring new digital products & services to customers.

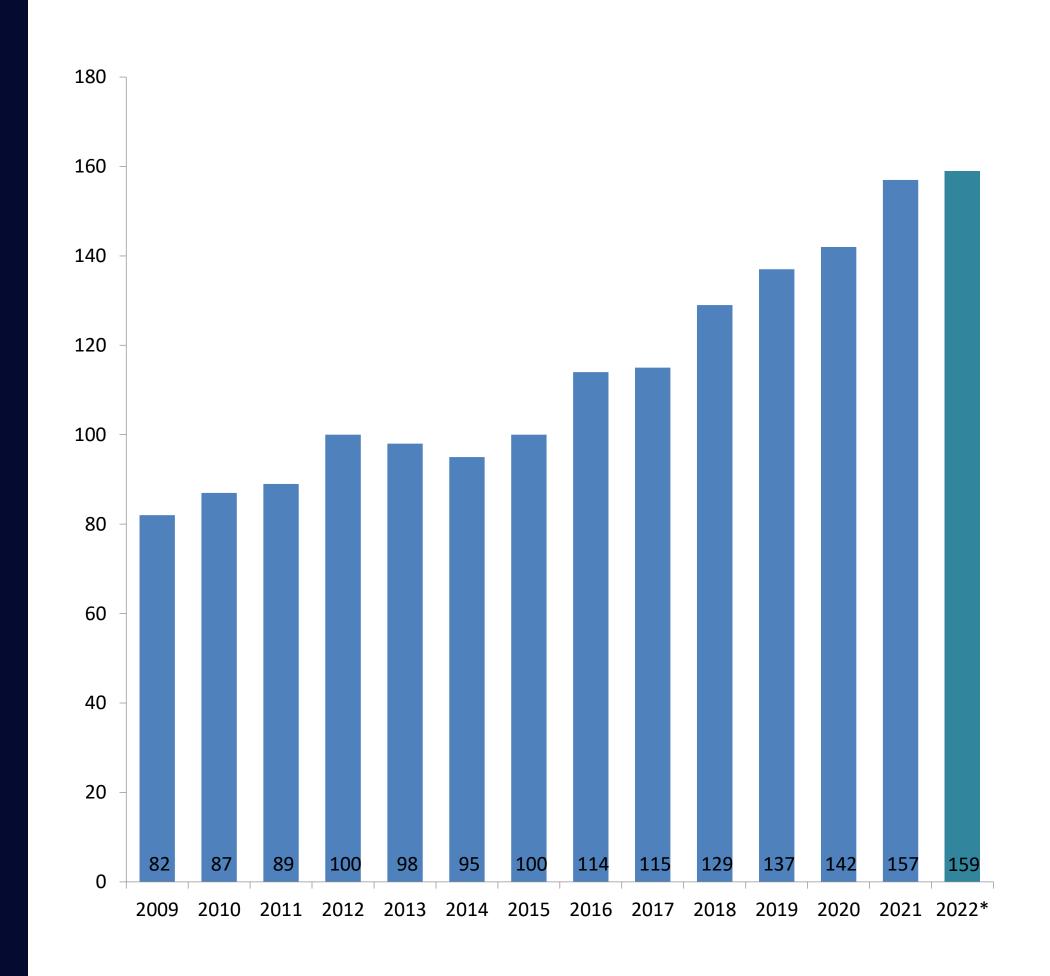


Number of PE-backed Companies

PE Inventory Remains Constant

For 1H 2022, with 9 acquisitions and 7 exits, the net number of PE-Backed Companies located in Missouri increased to 159 from 157 in 2021.

The number of companies in Missouri backed by Private Equity firms has nearly doubled over the past decade. This illustrates the proliferation of PE funds raised over that same period.



Number of PE-backed Companies

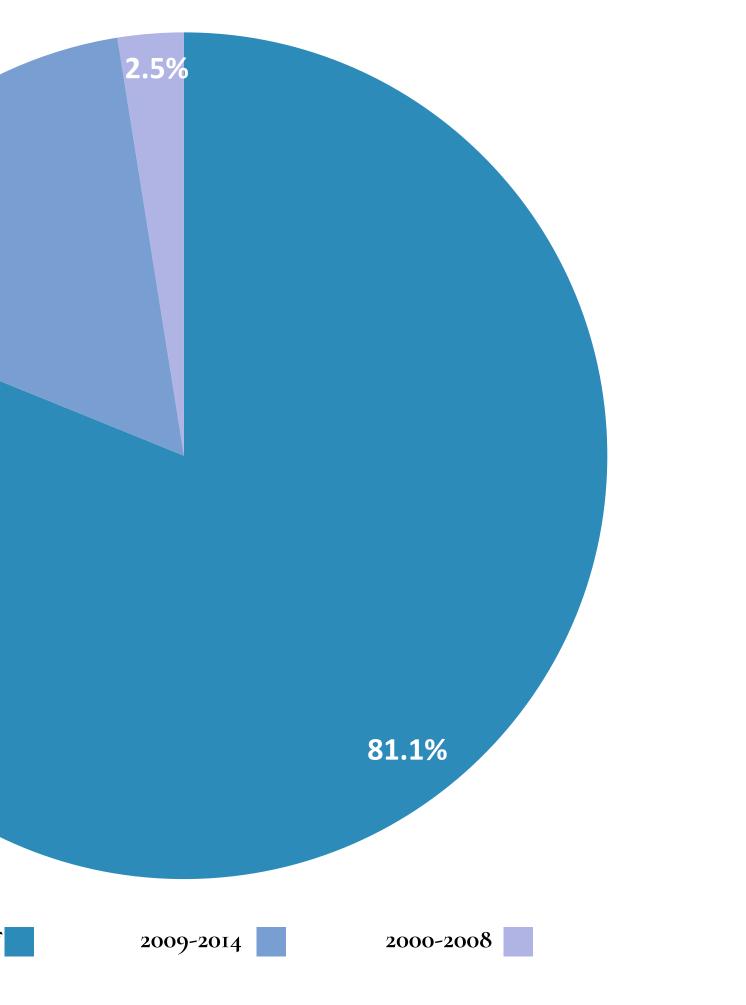
PE Inventory Remains Constant

Traditionally, private equity hold times on investments have ranged from three to seven years depending on a combination of factors including size, sector, mandate, performance, etc. However, we are seeing an emerging trend of longer hold times in some cases.

As of June 30, 2022, 81.1% of the total 159 PE-backed companies in Missouri were acquired in 2015 or later but 18.9% were acquired between 2000-2014.

2015-2022*

16.4%

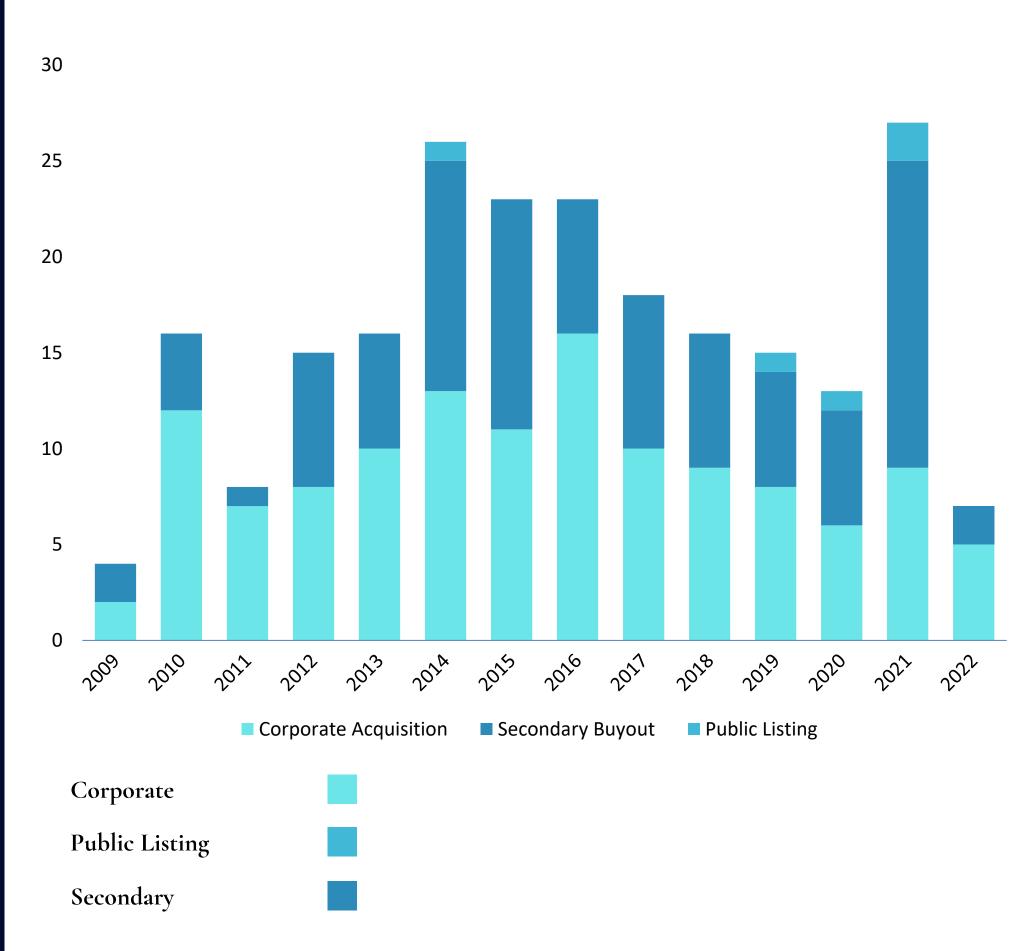


PE-Backed Exits by Type

Decline in SBOs

In 2022, we are on track to see a substantial decline in Secondary buyouts (SBOs). We largely attribute this decline to a decline in valuation multiples resulting form higher interest rates and increasing inflation.

We expect Missouri to see an estimated decline in SBO's to 4 deals in 2022 from 16 in the prior year.





R. Trevor Hulett Managing Director

Mr. Hulett has led M&A transactions in a variety of industries including manufacturing/industrial, software development/IT, business services and value-added distribution. Prior to joining the firm, he held senior level accounting and financial management positions in both public accounting and large corporate environments. Mr. Hulett began his career as a Certified Public Accountant with MPP&W, a St. Louis-based public accounting firm specializing in middle market companies. He then held various management positions in internal audit and corporate accounting with a Fortune 1000 industrial manufacturing company and also spent nine years with Enterprise Rent-A-Car Company as a department manager in the Corporate Accounting group. Mr. Hulett holds his Series 62, 63 and 79 securities registration. Mr. Hulett earned a Bachelor's Degree in Accounting from the University of Missouri, Columbia



Robert L. Hulett Chairman Emeritus

Mr. Hulett founded the firm in 1981 and has negotiated and completed more than 200 transactions throughout his career. He began his career as a Certified Public Accountant and practiced with Peat, Marwick, Mitchell & Co. in St. Louis as an Audit Manager and in New York as the Director of Training for Private Business. Mr. Hulett has also served as Chief Executive & Board Member for various middle market companies. As an educator, he was an adjunct professor at New York University and a tenured faculty member at Lindenwood University in St. Louis. He conducted training sessions for middle market CPA firms throughout the country for more than ten years. Mr. Hulett earned his BS/BA Cum Laude in Accounting from the University of Missouri-Columbia, and an MBA from Lindenwood University.





David T. Vass Director

Mr. Vass has over 30 years of business management experience including more than 10 years as President of a highly successful consumer products manufacturing company with revenues exceeding \$25 million. During this time, he not only reversed a declining sales and earnings trend, but increased both sales and operating income over 100%. In addition, he has spent over 20 years at the executive level of Vice President of Sales and Business Development. Mr. Vass also has experience in a number of other industry niches including: consumer products, commercial furniture and fixtures and metal recycling. He holds a Bachelor's Degree in Economics from DePauw University and an MBA from the University of Michigan.



Ron Litton Director

Mr. Litton has been advising business owners in mergers and acquisitions since 2013. His primary industry focus areas have included industrials, paper and packaging, distribution, energy, promotional products and direct to consumer e-commerce. Prior to 2013, Mr. Litton held a variety of C-level roles with several companies in the paper and packaging industry including Unisource, Maverick Paper, Universal Graphics and Sabin Robbins. He has bought and sold a number of businesses, advised in the sale of family/founder owned businesses, and advised in start-ups and turnaround situations for banks, owners, and private equity firms. He enjoys working with owners that want to sell or transition out of their businesses. Ron covers the Kansas City and surrounding markets for the firm. He graduated from Central Missouri State University with a BS in Graphic Arts Technology and Management.



Ryan Hartman Analyst

Ryan joined R.L. Hulett & Company in 2021 and provides transaction support for senior-level deal managers including financial modeling, valuations, industry research, offering memorandums and a variety of presentations.

Ryan graduated with a Bachelor of Science in Management Degree with a major in finance from The Freeman School of Business, Tulane University. Prior to joining the firm Ryan worked as an equity analyst for Burkenroad reports, an equity research program that produces widely circulated financial reports on small- to medium-sized companies. During his time at Tulane University, Ryan was elected as Vice President of Administration for Tulane's community government, took extensive courses in Investment Banking M&A transactions, and volunteered as a data analyst for American Red Cross.





Lynda Hulett Marketing & Administration

Ryan joined R.L. Hulett & Company in 2021 and provides transaction support for senior-level deal managers including financial modeling, valuations, industry research, offering memorandums and a variety of presentations.

Ryan graduated with a Bachelor of Science in Management Degree with a major in finance from The Freeman School of Business, Tulane University. Prior to joining the firm Ryan worked as an equity analyst for Burkenroad reports, an equity research program that produces widely circulated financial reports on small- to medium-sized companies. During his time at Tulane University, Ryan was elected as Vice President of Administration for Tulane's community government, took extensive courses in Investment Banking M&A transactions, and volunteered as a data analyst for American Red Cross.





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has sold substantially all of its assets to







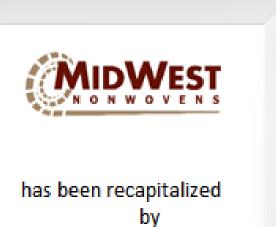




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